



**PERMANENT MISSION OF THAILAND
TO THE UNITED NATIONS**

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Statement

by

**H.E. Mr. Pattana Promphat,
Minister of Public Health of Thailand,**

**at the Plenary Segment of High-Level Meeting on
Pandemic Prevention, Preparedness and Response,**

,

25 September 2026, UNHQ, New York

Mr. President, Excellencies,

Thailand welcomes this High-Level Meeting at a time when the world needs stronger preparedness and renewed trust in multilateral cooperation.

Three years after the first High-Level Meeting on Pandemic Prevention, Preparedness and Response, important progress has been made. The amended International Health Regulations have entered into force, and the WHO Pandemic Agreement has been adopted. Our responsibility now is to translate these commitments into coherent, sustainably financed and accountable action at the national, regional and global levels.

Thailand would like to highlight three priorities.

First, preparedness must be embedded in the health systems people use every day.

For Thailand, universal health coverage and health security reinforce one another. Investment in primary health care, surveillance, laboratories, field epidemiology, and community networks strengthens both routine services and emergency preparedness. Thailand's network of more than one million Village Health Volunteers demonstrates how capacity built in normal times can become a first line of defense during a crisis.

Second, equity must guide both access and financing.

The rapid sharing of information and pathogens samples must advance together with timely, affordable and equitable access to vaccines, diagnostics and therapeutics. Thailand supports efforts to operationalize the WHO Pandemic Agreement, alongside the effective implementation of the amended International Health Regulations, including the timely conclusion of negotiations on the annex concerning the Pathogen Access and Benefit-Sharing System. We also call for predictable, sustainable and rapidly deployable financing aligned with country-led priorities, including investment in regional manufacturing, regulatory capacity and resilient supply chains.

Third, preparedness must be nationally owned, regionally reinforced, and inclusive across generations.

Health threats cross borders, and many emerge at the interface between people, animals, plants and the environment. We must operationalize the One Health approach through stronger surveillance, joint risk assessment, cross-border coordination, and community engagement. A stronger and more resilient ASEAN can contribute to enhanced global health security. Accountability should build on existing national and regional mechanisms, support peer learning, and translate lessons learned into corrective action without creating unnecessary reporting burdens. Young people, local authorities, and communities must help shape and sustain these systems before emergencies occur.

Mr. President,

The next pandemic will test the systems, people, and partnerships we build and maintain today. Let us invest before the next crisis, connect global commitments with national action, and ensure that no country and no community is left behind.

Thailand stands ready to work with all Member States and partners to build a safer, healthier and more resilient world for all. Thank you.
