



**PERMANENT MISSION OF THAILAND
TO THE UNITED NATIONS**

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Statement

by

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Attaché

At the General Assembly

on the Question of equitable representation on and increase in

the membership of the Security Council

and other related matters to the Security Council

22 October 2026, New York

Mr. President,

1. My delegation congratulates His Excellency Mr. Tareq Albanai, Ambassador and Permanent Representative of Kuwait, and Her Excellency Ms. Lise Gregoire-van Haaren, Ambassador and Permanent Representative of the Netherlands, on their reappointment as Co-Chairs of the Intergovernmental Negotiations (IGN) for this session. Thailand assures you of our full support and confidence.
2. Today's debate is more relevant than ever. Given the challenges that we face, it is important to have an opportunity to consider how the Security Council can be restructured to be more effective, transparent, cost-efficient, and responsive.
3. For Thailand, this means the following key priorities:
4. First is improving the Council's working methods. Thailand reiterates that this is essential to enhancing the Council's credibility, legitimacy, and operational effectiveness. Practical measures such as strengthened and timely interaction with other UN bodies, improved cooperation with regional organizations, a broader and more inclusive penholdership system, and expanded roles for the E10, can yield immediate and tangible results.
5. In this regard, Thailand expresses its deep concern over the prolonged impasse in appointing the Chairs and Vice-Chairs of the subsidiary bodies, which directly impairs the Council's overall work and diminishes its credibility.
6. Second is greater representation of developing countries as well as small and medium-sized States including, but not limited to, African and Asia-Pacific Member States. Thailand's support for more inclusive representation is unwavering. Any expansion of the Security Council must guarantee fair and equitable geographical representation, cross-regional balance, and a stronger voice for the developing world.
7. Third is bridging differences. Given the broad common ground on expanding the Council's non-permanent membership, we should focus our collective efforts on bridging differences among the various proposals submitted by Member States and regional groupings.

Mr. President,

8. The Security Council must evolve to reflect current global realities. Our shared aspiration remains a strengthened United Nations and the multilateral system with the UN at the core.

9. That said, we recognize that all five clusters are interlinked. Therefore, negotiations must continue to be guided by the principle that ‘nothing is agreed until everything is agreed.’ Member States should work constructively to narrow divergences and build upon areas of convergence within the IGN framework to achieve truly meaningful reform.

10. Thailand stands ready to work constructively with all Member States and remains open to engaging in text-based negotiations once a broad consensus is reached.

I thank you.

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